

Performance Model Report

One position



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WILEY

INTRODUCTION

This report presents the Performance Model for **Treasurers and Controllers*** by indicating the desired range of scores on a variety of scales. The ideal candidate would score within each of the highlighted ranges. Further, this report will provide insight into the meaning of each scale and will help you understand the ideal employee for the role.

PERFORMANCE MODEL Range of scores typical for success in the positionDEFINITIONSIDEAL CANDIDATEBach of the styles and traits will be definedA statement describing the ideal candidate for this position will appear for each style and trait	What's in this report?									
	Range of scores typical	Each of the styles and	A statement describing the ideal candidate for this position will appear							

What is a Performance Model?

The Performance Model is a tool used to determine the fit between a candidate and a given position. The Model takes into account the abilities and perspectives that correspond to a good job fit and provides the ranges of various measures that are predictive of success in the position. An individual's assessment results can then be compared to the Model to gauge the fit between the person and the position.

The Model consists of a range of scores for the Thinking Style and Behavioral Traits scales where most of the successful performers in this position tend to fall. The farther outside this range (Performance Model) an individual's scores fall, the less likely the individual will fit the role.

Interests for the Performance Model are based on the interests identified by those most successful in the position. The greater the degree of alignment between the individual's top three interests and the top three in the Performance Model, the more likely he or she is to find the job activities motivating and enjoyable, which could potentially keep him or her more engaged in the position.

Performance Model

For Treasurers and Controllers*

The highlighted ranges represent the Treasurers and Controllers* Performance Model.

THINKING STYLE

	1	2	3	4	5	6	7	8	9	10
Composite Score										
Verbal Skill										
Verbal Reasoning										
Numerical Ability										
Numeric Reasoning										

BEHAVIORAL TRAITS

Pace		
	< STEADY	URGENT >
Assertiveness		
	< UNASSUMING	FORCEFUL >
Sociability		
	< RESERVED	OUTGOING >
Conformity		
	< STRONG-WILLED	COMPLIANT >
Outlook		
	< SKEPTICAL	TRUSTING >
Decisiveness		
	< DELIBERATE	BOLD >
Accommodation		
	< STEADFAST	AGREEABLE >
Independence		
	< RELIANT	AUTONOMOUS >
Judgment		
	< INTUITIVE	FACTUAL >

TOP INTERESTS

1-ENTERPRISING 2-I	FINANCIAL/ADMIN	3-TECHNICAL
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Performance Model

For Treasurers and Controllers*

THINKING STYLE

A primary resource for learning is the ability to process information from one's environment. In most training situations, this information is in the form of either words or numbers. Each of the following scales measures an aspect of understanding words or numbers and using each as part of the reasoning process. They form the foundation for problem solving, communication, interaction, and learning skills used on the job.

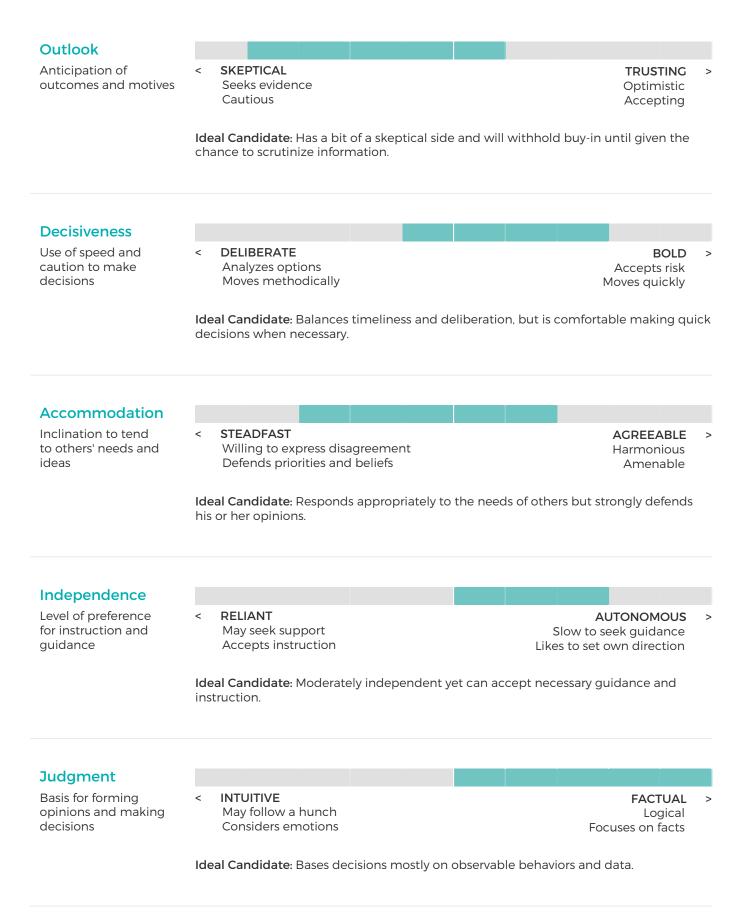
	1	2	3	4	5	6	7	8	9	10	
Composite Score A reflection of overall learning, reasoning, and problem-solving potential	ll 1-3 Best at using the				4 - akes in in hilarly to r	formatio	8-10 Benefits from most development opportunities				
	Ideal Car	ndidate:	Understar	nds com	plex cond	cepts or i	nformati	on witho	ut difficu	lty.	
Verbal Skill	1	2	3	4	5	6	7	8	9	10	
A measure of vocabulary	1-3 Communicates using basic language in most situations Ideal Candidate: Communi understand sophisticated la			4-7 Comfortable communicating more complex information icates with a wide vocabulary in a v anguage.				8-10 Capable of communicating with a diverse vocabulary variety of settings and can			
	1	2	3	4	5	6	7	8	9	10	
Verbal Reasoning Using words for reasoning and problem solving		1-3 easy-to-i nmunica	nterpret tion	com	4- Interpret Imunicati	s routine		8-10 Draws accurate conclusions from verbal information			
Ideal Candidate: Able to easily analyze complex verbal information and recogr unspoken inferences.								d recogni	ze		

Numerical Ability	1	2	3	4	5	6	7	8	9	10
A measure of numerical calculation ability		1-3 comfor sy calcu		4-7 Comfortable with routine numerical calculations				8-10 Able to carry out advanced numerical calculations		
	Ideal Candidate: Performs intricate calculations easily and is comfo communicating complex data to others.							omfortal	ole	
	1	2	3	4	5	6	7	8	9	10
Numeric Reasoning										
Using numbers as a basis in reasoning and problem solving		1-3 be able t mather probler	matical	4-78-10Comfortable drawing conclusions based on numerical dataCan easily process numerical data to reach conclusions						
Ideal Candidate: Very capable of analyzing even the most complex numerical data and arriving at accurate and sophisticated conclusions as a result.								data and		

BEHAVIORAL TRAITS

Behavioral Traits help define who we are by influencing our behaviors. As our strengths and the combinations of our behavioral traits vary, so do our behaviors. The following are some of the traits that have been shown to be important in work settings.

Pace				
Overall rate of task completion	< STEADY Patient Good with routine			URGENT > Driven Fast-paced
	Ideal Candidate: Very acti several tasks at once.	ve and results-driven w	vith the ability to juggle	e the demands of
Assertiveness				
Expression of opinions and need for control	< UNASSUMING Diplomatic Low need to control		FORCEFUL > Competitive ent-oriented	
	Ideal Candidate: Tends to influence others.	be very direct and self-	f-assured and is highly i	motivated to
Sociability				
Desire for interaction with others	< RESERVED Introverted Keeps to oneself		Pec	OUTCOINC > Extraverted ople-oriented
	Ideal Candidate: Comfort team when necessary.	able working alone, but	it willing to collaborate	as part of a
Conformity				
Attitude on policies and supervision	< STRONG-WILLED Individualistic thinkin Willingness to question			COMPLIANT > Conventional thin the rules
	Ideal Candidate: Respond supervision.	ls well to a structured e	environment and does	not mind close



INTERESTS

The Interests section may indicate an individual's motivation and potential satisfaction with various positions. The top three interests for this model, based on the interests of people who have been most successful in this position, are listed below in descending order.

1 - ENTERPRISING

An Enterprising interest suggests the enjoyment of leadership, presenting ideas, and persuading others. Individuals with this interest may desire responsibility and exercise initiative, ambition, and resourcefulness.

2 - FINANCIAL/ADMIN

A Financial/Admin interest suggests the enjoyment of working with numbers, organizing information, and office routines such as record-keeping and completing paperwork. It could indicate an eye for detail and a desire for accuracy.

3 - TECHNICAL

A Technical interest suggests the enjoyment of learning technical material, interpreting complex information, and solving abstract problems. Individuals with this interest may enjoy working with numbers, data, and/or computer programs.

Ideal Candidate: Motivated by business management, organization, and the application of technologies and ideas. High-tech positions may be most interesting to this individual.